

2022	AVERAGE	MEDIAN	MIN	MAX	# BROKERS
Total revenue	798.6	799.9	794.2	801.3	8
Club operating costs	(311.3)	(311.4)	(319.8)	(298.6)	7
Club EBITDA	482.8	488.8	456.5	497.8	8
Total overhead	(117.3)	(116.3)	(132.9)	(108.8)	8
EBITDA	367.9	362.0	352.3	385.8	8
D&A	(327.4)	(329.0)	(336.8)	(310.0)	8
Depreciation and impairment tangibles	(148.5)	(148.1)	(158.1)	(139.5)	8
Amortisation and impairment intangibles	(8.9)	(9.3)	(12.5)	(2.5)	8
Depreciation right-of-use assets	(170.0)	(169.4)	(181.7)	(159.6)	8
COVID-19 rent credits	1.1	1.1	1.1	1.1	3
EBIT	41.0	40.1	29.4	60.2	8
Finance costs	(26.3)	(24.5)	(32.8)	(22.5)	8
Interest lease liabilities	(34.9)	(34.4)	(44.1)	(29.2)	8
Corporation tax	4.1	5.2	(4.1)	9.7	7
Net result	(16.6)	(16.9)	(29.1)	3.8	8

UNDERLYING KEY FIGURES

Club EBITDA	482.8	488.8	456.5	497.8	8
Cash rent costs (open clubs)	(166.3)	(164.3)	(182.8)	(157.2)	7
Exceptional items - clubs	4.5	5.8	0.0	7.8	3
Underlying Club EBITDA	316.3	313.9	299.4	338.3	7

EBITDA	367.9	362.0	352.3	385.8	8
Cash rent costs clubs and overhead, incl. car leases	(170.5)	(165.0)	(186.8)	(159.6)	8
Exceptional items - total	7.2	7.5	6.4	7.8	3
Underlying EBITDA	200.1	200.6	195.9	202.7	8

Underlying net result ¹	11.4	13.2	(8.3)	27.0	6
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Net debt ²	693.6	698.4	657.0	728.0	7
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Clubs	1,202	1,200	1,193	1,215	8
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Members (million)	3.339	3.340	3.309	3.360	8
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¹ Net result adjusted for IFRS16, PPA amortisation, SWAP valuation differences, exceptional items and the related tax effects

² IFRS net debt minus lease liabilities